	FY2021		FY2022	FY2022	UNAUDITED	FY2023	FY2023	FY2023	FY2024	FY2024	FY2025	FY2025	%
	APPROVED <u>BUDGET</u>	FY2021 <u>ACTUAL</u>	APPROVED <u>BUDGET</u>	REVISED BUDGET	FY2022 <u>ACTUAL</u>	APPROVED <u>BUDGET</u>	REVISED <u>BUDGET</u>	ACTUAL (UNAUDITED) AS OF 6/30/2023	ADOPTED BUDGET	YTD (3/31/24)	PROPOSED BUDGET 1/13/24	PROPOSED BUDGET 4/8/24	CHANGE FROM FY24
REVENUES	DODGET	ACTOAL	<u>DODGET</u>	DODGET	ACTOAL	<u>DODGET</u>	DODGET	A3 01 0/30/2023	DODGET		DODGET 1/13/24	<u>DODGET 4/0/24</u>	TROWITIZ4
Operations													
Fees - Fuel Flowage	17,250	10,415	15,000	15,000	14,602	20,000	20,000	12,082	13,500	12,727	18,500	18,500	27%
Fees - Landings	27,544	20,435	23,788	23,788	25,561	30,000	30,000	29,730	27,000	26,208	40,000	40,000	33%
Christian Hill Materials	67,500	104,535	97,500	97,500	75,258	97,500	97,500	71,867	100,000	72,796	100,000	100,000	0%
Rental Fees	260,740	264,321	256,540	256,540	270,588	248,290	248,290	208,372	207,500	100,405	175,000	175,000	-19%
Flight Simulator	200,740	204,321	230,340	230,340	270,388	240,230	7,000	192	6,500	100,403	2,000	2,000	-225%
Flight Simulator	373,034	399,706	392,828	392,828	386,010	395,790	402,790	322,243	354,500	212,135	335,500	335,500	-223% -6%
Non Operations	373,034	399,700	392,020	392,020	380,010	393,790	402,790	322,243	334,300	212,133	333,300	333,300	-070
Non-Operations Municipal Subsidy	335,000	335,000	354,000	354,000	354,000	410,000	410,000	410,000	410,000	358,750	410,000	410,000	0%
									410,000	556,750		410,000	U%
Tax Sharing	28,000	25,550	27,500	27,500	23,100	28,000	28,000	-	-	16 521	-	-	00/
Service fees	2,500	245,485	1,500	1,500	103	1,500	1,500	467	500	16,521	500	500	0%
Investment Income	1,100	751	1,100	1,100	563	1,100	1,100	2,946	1,000	4,854	3,000	3,000	67%
Sale of Hangar #5 Assets		20.005			45.000	45.000	45.000	10.150	75,000	206,938	75,000	75,000	0%
Sale of Assets	-	29,986	-	-	15,800	45,000	45,000	49,169	-	507.062	-	-	
	366,600	636,772	384,100	384,100	393,566	485,600	485,600	462,582	486,500	587,063	488,500	488,500	0%
TOTAL REVENUES	739,634	1,036,478	776,928	776,928	779,576	881,390	888,390	784,825	841,000	799,198	824,000	824,000	-2%
EXPENDITURES													
Regular Salaries	262,200	251,550	268,918	268,918	233,378	305,107	305,107	287,229	262,035	117,182	265,000	170,000	-54%
Overtime	4,000	3,795	4,000	4,000	4,115	4,000	4,000	5,054	4,000	5,652	7,500	9,000	56%
Fringe Benefits	107,319	113,207	108,161	108,161	104,134	132,902	132,902	118,957	166,445	59,627	152,172	118,283	-41%
Professional Development	9,460	9,460	9,855	9,855	2,200	14,755	14,755	1,938	6,000	2,980	15,000	15,000	60%
Gen/Professional	2,000	425	2,000	2,000	425	2,000	2,000	10,491	9,000	30	17,800	140,000	94%
MV Supplies - Gas & Oil	11,350	10,799	15,175	15,175	11,878	12,700	12,700	18,175	20,000	15,953	25,000	26,000	23%
Snow and Ice Control	30,475	17,424	26,488	26,488	9,390	30,988	30,988	17,385	18,000	-	18,000	1,000	-1700%
Utilities	35,769	29,872	32,953	32,953	39,145	33,425	33,425	50,641	125,500	62,055	111,500	115,000	-9%
<b>Building Maintenance</b>	31,750	47,987	34,000	34,000	19,463	36,800	36,800	48,586	23,100	18,564	23,362	33,000	30%
Vehicle Maintenance	14,175	32,947	16,675	16,675	38,728	20,875	20,875	21,041	17,831	23,985	18,831	25,000	29%
Radio Maintenance	5,350	399	5,350	5,350	4,434	3,050	3,050	361	1,700	786	1,700	1,500	-13%
Electrical Maintenance	1,000	3,847	1,000	1,000	3,906	5,000	5,000	7,757	7,000	2,067	7,000	4,000	-75%
Airfield Maintenance	18,007	252,321	19,033	24,438	23,420	26,710	26,710	18,405	30,750	2,292	32,250	32,250	5%
Computer / Office Machine	7,000	9,926	7,000	7,000	11,814	20,000	20,000	20,657	20,500	6,412	15,000	10,000	-105%
Pavement Maintenance	8,798	272	8,798	8,798	-	7,298	7,298	-	6,000	17,036	29,000	29,000	79%
Advertising and Promo	9,500	5,399	6,500	9,065	2,162	12,500	12,500	12,458	6,500	1,774	7,500	7,500	13%
Professional Services	7,000	14,422	15,000	15,000	18,354	15,000	15,000	29,845	35,800	17,871	35,800	42,800	16%
Legal Services	5,000	9,527	7,500	7,500	7,704	15,000	15,000	37,700	45,000	13,221	20,000	20,000	-125%
Hanger Loan to Cities	115,000	36,111	115,000	115,000	33,050	115,000	115,000	- -	-	•	115,000	115,000	100%
Life Flight Land Fund Loan	,	,	,	, -	, -	,	,		12,000	8,000	12,000	12,000	0%
Office Supplies	5,600	2,549	5,600	5,600	4,470	4,600	4,600	4,436	4,100	562	4,100	2,500	-64%
Telephone and Internet	4,850	3,312	5,310	5,310	6,899	6,260	6,260	5,048	5,700	7,790	9,000	9,000	37%
Insurance Premiums	40,278	36,947	40,278	40,278	67,495	41,486	41,486	36,221	40,200	9,321	38,700	33,400	-20%
Depreciation	-	666,427	-	-	-	-	-	-	-	3,321	0	-	
TOTAL EXPENDITURES	735,881	1,558,923	754,594	762,564	646,564	865,456	865,456	752,384	867,161	393,160	981,215	971,233	11%
OVER / UNDER	3,753	(522,445)	22,334	14,364	133,011	15,934	22,934	32,441	(26,161)	406,038	(157,215)	(147,233)	82%

	FY2021 APPROVED <u>BUDGET</u>	FY2021 <u>ACTUAL</u>	FY2022 APPROVED BUDGET	FY2022 REVISED BUDGET	UNAUDITED FY2022 <u>ACTUAL</u>	FY2023 APPROVED BUDGET	FY2023 REVISED BUDGET	FY2023 ACTUAL (UNAUDITED) AS OF 6/30/2023	FY2024 ADOPTED BUDGET	FY2024 YTD (3/31/24)	FY2025 PROPOSED BUDGET 1/13/24	FY2025 PROPOSED BUDGET 4/8/24	% CHANGE FROM FY24
FBO BUDGET													
REVENUES													
Fuel and Oil Sales	834,383	468,942	671,250	671,250	780,048	1,066,000	1,066,000	707,853	661,372	581,620	1,007,750	1,007,750	34%
Tie Down & Hanger Fees	33,125	33,764	33,125	33,125	31,439	35,000	35,000	50,723	50,000	66,212	60,000	60,000	17%
Catering	2,500	1,129	2,500	2,500	886	2,500	2,500	1,231	-	168	0	-	
After Hour Call Out	4,000	3,100	4,000	4,000	7,077	6,000	6,000	14,600	5,625	6,435	10,000	10,000	44%
Flight Services	6,000	2,129	3,750	3,750	930	6,475	6,475		6,620	3,898	7,000	7,000	5%
Rental Car	4,930	1,389	5,500	5,500	2,231	-	-	2,018	3,340	2,016	3,000	3,000	-11%
Service Lease		-	-	-	-	-	-		7,200	3,600	0	-	•
TOTAL REVENUES	884,938	510,453	720,125	720,125	822,611	1,115,975	1,115,975	778,643	734,157	663,949	1,087,750	1,087,750	33%
EXPENDITURES													
Regular Salaries	189,800	178,763	185,318	185,318	183,418	232,398	232,398	197,640	150,000	34,330	0	-	
Overtime	4,000	1,081	4,000	4,000	6,260	4,000	4,000	6,245	4,000	32	0	-	
Fringe Benefits	65,795	54,780	65,445	65,445	49,117	148,133	148,133	36,874	-		0	-	
Contract Services										106,961	200,000	200,000	100%
Advertising	6,500	868	6,500	9,065	937	6,000	8,565	18	1,200	908	0	-	
Meals	3,255	331	3,255	3,255	987	15,700	15,700	169	-		0	500	100%
Plant Equipment	2,065	536	2,065	2,065	2,788	2,065	7,838	7,926	2,065	475	1,800	1,800	-15%
<b>Ground Support Equipment</b>	20,200	26,712	21,400	21,400	72,326	22,400	25,516	27,679	16,000	17,603	11,200	9,700	-65%
Fuels & Oils	574,595	329,406	436,051	436,051	594,712	691,201	697,125	513,707	525,000	479,563	702,500	702,500	25%
Fuel Flowage									12,500	9,508	17,500	17,500	29%
Supplies Aircraft Maintenance	4,000	940	1,500	1,500	63	849	849	536	-		0	-	
Insurance Premiums	-	-	-	-	-	-	-	-	2,500		0	-	
Utilities	16,428	13,208	16,428	16,428	14,705	16,163	16,163	16,649	-		0	-	
	886,638	606,624	741,962	744,527	925,313	1,138,909	1,156,287	807,442	713,265	649,379	933,000	932,000	23%
OVER / UNDER	(1,700)	(96,171)	(21,837)	(24,402)	(102,702)	(22,934)	(40,312)	(28,799)	20,892	14,569	154,750	155,750	87%

REVENUES	FYZUZ4		FY2025 ROPOSED BUDGET	FY2025 APPROVED <u>BUDGET</u>
OPERATIONS: Fees - Fuel Flowa		\$	18,500	
rees - ruei riowa	Fuel flowage fee is charged on the fuel sold at retail. The fee maintains the fuel delivery system. The projected fuel sales for FY25 is 185,000 gallons (flat sales). A corresponding expense for \$18,500 will appear in the FBO expenses.	Ţ	18,500	
Fees - Landings			40,000	
	Landing fees are charged to aircraft weighing more than 4000 pounds when they land at the airport. The fee is based on the landing weight of the aircraft. The fee offsets the wear on the airport infrastructure. The proposed amount is based on recent history. Budget is based on proration of FY24 YTD with no growth projected.			
Christian Hill Ma	terials		100,000	
	The airport has a contractor quarrying Christian Hill to reduce the height of the hill. The contract in turn finances the operation through sale of materials removed. The airport receives 30 cents per yard (~2 tons) of material taken from airport lands as a fee. Before 2016 it was 30 cents per ton. Budget is based on FY24 workplan at quarry from Auburn Aggregates LLC and carryin that amount to FY25. This will be further refined before final adoption.			
Rental Fees			175,000	
	Landlord is one of the main functions of an airport. Strategies are being developed to increase this revenue stream. Budget based on current leases in place. Includes \$17,500 in assumed utility payment reimbursements from tenants on NNN leases.			
Flight Simulator			2,000	
	Rental of equipment - 100 hours at \$20 per hour. Budget based on operating rights agreement with Chickadee Aviation and is a conservative estimate.			
			335,500	-
NON-OPERATION		\$	410.000	
Municipal Subsic	Auburn - 205,000 Lewiston - 205,000	Ş	410,000	
Service fees			500	
	Miscellaneous charges for activities(i.e.:emergency repairs for hangar door not owned by the airport). Presidential visits skewed this number in FY24.			
Investment Inco			3,000	
	Investments on the bank accounts.		413,500	-
	TOTAL OPERATIONS REVENUE	\$	749,000	<b>;</b> -

REVENUES		FY2024 PROPOSED BUDGET	FY2024 APPROVED BUDGET
FIXED BASE OPI	ERATOR		
Fuel and Oil Sale	25	\$ 1,007,750	
	Supply cost and local competition drive the fuel price as much as demand and seasonality. Budget based on FY24 YTD and assuming flat fuel sales year over year. This is a conservative approach for the FBO.		
Tie Down & Har	ngar Fees	60,000	
	The storage of aircraft is a service charge for most aircraft because of the liability and risk the FBO and by extension the airport assumes. With the master lease of the FBO and White Hangars, their income is now rental income. The Cold Storage Hangar and use of Hangar #5 without a master lease will drive this number (in addition to tie down use). FY24 year to date is skewed by some of the Elite Airways eviction/property abandonment issue.		
Catering	Moved to Flight Line Services to streamline accounts. All individual service types can be assessed through our point of sale system		
After 11 Cell 1		10.000	
After Hour Call		10,000	
Flight Line Servi	Customers are billed for after hour call outs. ces	7,000	
	GPU, LavCart, and related services on the line (non-fuel). Catering support (ice, coffee, coordinating meal delivery, is included here)		
Rental Car	,	3,000	
	The airport has agreements with three rental car companies and provides rental services for passengers and local customers. The airport earns a percentage of each rental agreement value.		

**TOTAL FBO REVENUE** 

\$

1,087,750 \$

EXPENDITURES			FY2024 PROPOSED BUDGET	FY2024 APPROVED <u>BUDGET</u>
OPERATION				
Regular Salaries			170,000	
	Airport Manager			
	3 Administrative and Operations Positions	150,000		
	Salary Reserve/Unemployment	20,000		
	Salary reserve for position description updates and annual revalence Airport Secretary positions become Customer Engagement at Coordinator positions during FY24. The airport manager role FY24. Another Operations Specialist FTE is listed but not fun workload reviews (and revenue from Hangar #5 property sale Hangar #5)	nd Administrative is not budgeted for ded, pending		
Overtime			9,000	
	Plowing, posting NOTAMS, and other unusual operations. Snow and ice control plan will be reviewed to enhance overnight operations. Given experience of winter 23-24, this number is being increased.			
Fringe Benefits			118,283	
	FICA	11,098		
	Medicare	2,596		
	Healthcare	75,000		
	Retirement	18,258 1,000		
	Health Reimbursement Account Flexible Spending Account	1,000		
	Clothing/Uniforms	9,000		
	Life Insurance	331		
Professional Development			15,000	
	Memberships	2,500		
	Employee Training	10,000		
	Industry Conference	2,500		
	Includes membership in Maine Municipal Asociation required Employee Health Trust. Training is for staff (Fuel System Safe Operations Safety, Customer Service, etc to attain/retain profe accreditation)	ety, Aviation		

EXPENDITURES			FY2024 PROPOSED BUDGET	FY2024 APPROVED BUDGET
OPERATION CONTINUES	)			
Gen/Professional	Contracted Operations (Management, Snow, Mowing)	135000	140,000	
	Engineering On Call Annual Fuel Tank inspection	2,000 3,000		
	Contract includes Airport/Auburn MOU and PW/Dirigo Contract Ops support			
MV Supplies - Gas & Oil			26,000	
	Auto Gas Motor Oil & Lubricants Diesel Fuel for Equipment/Vehicles			
	Budget set based on FY24 YTD. Extended winter operations to being available for operations, a more robust 24-25 winter could this figure.	•		
Snow and Ice Control	-		1,000	
	Solid De-ice Compound (non-corrosive) Liquid Anti-ice Compound (non-corrosive)			
	Snow and ice control plan is being reviewed and discussions will other airports on use of non-corrosive materials for ice treatment inventory can be used next season, this number is a place holde account.	. The existing		
Utilities			115,000	
	Heating Fuel	40,000		
	Electric (CMP)	70,000		
	Water and Sewer	5,000		
	Assumes Hangar #5 utilities and Restaurant utilities for full fiscal year without NNN lease. FY25 rate structure should assess surcharge to tenants using electricity in			
Building Maintenance	Cold Storage Hangar and Hangar #5		33,000	
5	Repairs and Improvements Trash Pickup Service Cleaning Supplies Inspections	15,000 2,500 1,500 9,000		
	Recurring Maintenance	5,000		
	Increase in cost is tied to ensuring sufficient funds for maintenan needed on airport managed buildings including paint, door repair Storage Hangar, Terminal, Hangar 5) and additional inspections/protection systems)	s, etc (Cold		
Vehicle Maintenance			25,000	
	Engine Repairs and Parts	12,500		

EXPENDITURES			FY2024 PROPOSED BUDGET	FY2024 APPROVED <u>BUDGET</u>
	Touchup Paint	1,000		
	Repair/ Mower Decks	1,500		
	Repair/ Snow Blower Unit	2,000		
	Repair/Plow Units	3,000		
	Hand Tool Replacement	800		
	This account is carrying all vehicle maintenance, incluequipment. Proactively budgeting to address unplanr well as plow blades/winter ops needs	0 1		

EXPENDITURES			FY2024 PROPOSED <u>BUDGET</u>	FY2024 APPROVED <u>BUDGET</u>
OPERATION CONTINUED				
Radio Maintenance			1,500	
	Handheld Batteries			
	Handheld PW Band Radio Replacement	250		
	Handheld Aviation Band Radio Replacement	250		
	Aviation Mobile Radios	500		
	PW Band Mobile Radios	500		
	This is to ensure good operation of the essential tool needed to ground and between staff members on the airfield. Our abilities a safety concern.			
Electrical Maintenance			4,000	
	Hiring out licensed electricians and electrical repairs			
Airfield Maintenance			32,250	
	Fuel Farm Maintenance	10,000		
	Fencing and Gates	15,000		
	Runway and Taxiway Lighting and Signs	4,500		
	Grounds Maintenance	2,750		
	Fence repairs/replacing rusted parts of the fence and expandir address wildlife incursions to the airfield. High intensity LED liginstalled on both runways but the effects on the maintenance of a cos, and replacement as needed for remaining non-LED is p for the traffic lines, grass seed and windsocks are the ground remaining non-LED is possible.	ghts have been of the lights remain lanned. Materials		
Computer / Office Machine			10,000	
•	Workstation Replacement/Maintenance	2,500		
	Microsoft and other licenses	5,000		
	Network/IT Maintenance	2,500		
Pavement Maintenance	Duning Edge Descir	0.500	29,000	
	Runway Edge Repair	3,500		
	Paint for Runway and Taxiways	10,000		
	Glass Bead	500		
	Crack Filling Service Gradually increasing this budget to respond to spot repairs and	15,000 d funding annual		
	crack filling program			

EXPENDITURES			FY2024 PROPOSED <u>BUDGET</u>	FY2024 APPROVED BUDGET
OPERATION CONTINUE	0			
Advertising and Promo			7,500	
	Internet and Print Marketing	2,500		
	Marketing/Promotional Materials	2,500		
	Events	2,500		
Professional Services			42,800	
	Annual Audit	20,800		
	Appraisals	5,000		
	Corrective Action Plan Consulting Support	12,000		
	Airport Business Development Consulting	5,000		
	Professional services for audits and other services			
Legal Services			20,000	
	Counsel Fee	15,000		
	Document Prep	5,000		
Hangar Loan with Cities		115,000	115,000	
· ·	Annual loan payment for Hangar #5			
	Split between both cities (\$57,500)			
Office Supplies			2,500	
	Printer Toner	800		
	Paper	400		
	Other Supplies	1,300		
Telephone and Internet			9,000	
	Fiber Connection to City of Auburn network	7,800		
	Operations/FBO Tablets for Mobile Computing	1,200		
Insurance Premiums			33,400	
	Worker's Comprehensive Coverage	4,500		
	Property Casualty	12,000		
	Public Officials	2,900		
	Auto Liability	4,000		
	Airport Liability	10,000		
	Rates for insurance have increased due replacement costs of audit has been requested based on payroll changes, final rate renewal.			

\$

EXPENDITURES  FIXED BASE OPERATO			FY2024 PROPOSED <u>BUDGET</u>	FY2024 APPROVED <u>BUDGET</u>
Regular Salaries	Contracted Shift Support from Third Party     Assume average 80 hours/week coverage over year	200,000	200,000	
	Operations personnel at airport will remain cross trained to provi service support. Phone duty/on-call and weekends to be supple contracted support			
Overtime	To cover call ins for late or early flights, snow plowing and ect.			
Fringe Benefits	FICA Medicare Healthcare Retirement Health Reimbursement Account Flexible Spending Account Clothing		-	
Advertising	Internet Marketing Print Marketing Events		-	
	Advertising is consolidation into Airport Admin budget			
Meals	Food Catering Food/snacks purchased for FBO customers	500 -	500	

EXPENDITURES		FY2024 PROPOSED <u>BUDGET</u>	FY2024 APPROVED <u>BUDGET</u>
FIXED BASE OPERATOR CONTINUED			
Plant Equipment		1,800	
POS System	4.000		
Equipment Repairs	1,800		
Ground Support Equipment		9,700	
Rent for Mobile Fueler	7,200	3,700	
Filters and Repair Parts	2,000		
Deicing, Type I Fluid	500		
Lease rent estimate for Jet A truck under new fuel contract			
Fuels & Oils		702,500	
AvGas	158,000		
Jet A	525,000		
Fuel system Ice Inhibitor	1,000		
Fuel Flowage Fee	18,500		
Fuel costs are estimated with a projected 185,000 total gallons.			
Supplies Aircraft Maintenance		-	
Parts			
Maintenance Publications			
Other Services			
Insurance Premiums		-	
Worker's Compensation			
Utilities		-	
Heating Fuel			
Electric (CMP)			
Water and Sewer			
Telephone and Internet			
Utilities accounted for under Airport Operations			
TOTAL FBO EXPENDITURES		\$ 914,500	\$ -